

Opportunities to Move Up the Value Chain... an OSAT Perspective

Steve Ziolkowski ASE Group October 8, 2014



Overview



- Industry Dynamics and Opportunity
- ASE Overview
- Key Trends
- Growth Opportunities
- Enabling Factors
- Summary





Industry Dynamics



- Value chain consolidation supply chain re-verticalization
 - Software / service providers developing hardware platforms
 - System OEMs & software /service providers establishing IC design capability
 - Creating differentiated platform solutions through system integration and optimization

Moore's Law slowing

- Cost/transistor increasing for advanced process nodes
- High development, design and tooling cost
- Enabling alternative integration paths to SoC

Convergence acceleration

- Mobile, wearable and IoT system products driving functional integration and miniaturization
- Functional modules optimized for performance, power and form factor
- Focus on energy, efficiency, connectivity
- Reduced time to market / revenue
- System BOM simplification
- Growing need for differentiated packaging solutions to facilitate system integration, miniaturization, optimization and cost reduction



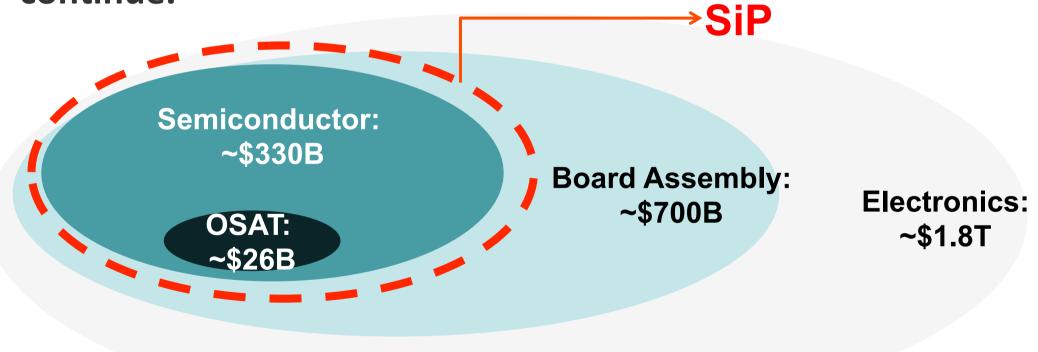


An emerging market – System in Package



A Differentiated Packaging Solution

 System in Package (SiP) will see exponential growth as systems integration, miniaturization & power density trends continue.







System in Package/Module (SiP/SiM)



A Differentiated Packaging Solution

 SiP/SiM is a package or module that contains a functional electronic system or sub-system that is integrated and miniaturized through IC assembly technologies

Miniaturized Module Package Electronic System Functionality

IC Assembly Technology



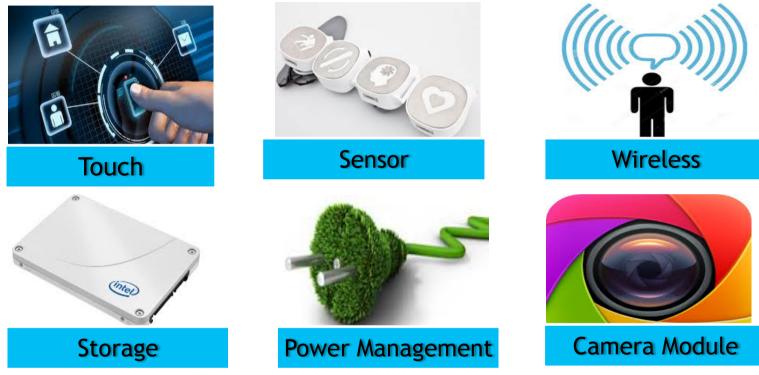




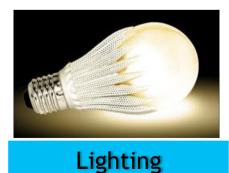
SiP/SiM: Broad range of potential applications



Where Are The Key Growth Focus Areas?











ASE's Role in the Manufacturing Value Chain



Vertical Integration Capabilities







Leverage Capability to Enable OEM Drivers



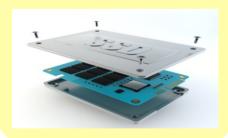
OEM

System Integration

Various functional devices optimized for SiP

Storage

SSD in computing



Processor

FPGA/CPU for data center



Display

Camera in smart devices



Power
Management
PMU in electric
vehicle



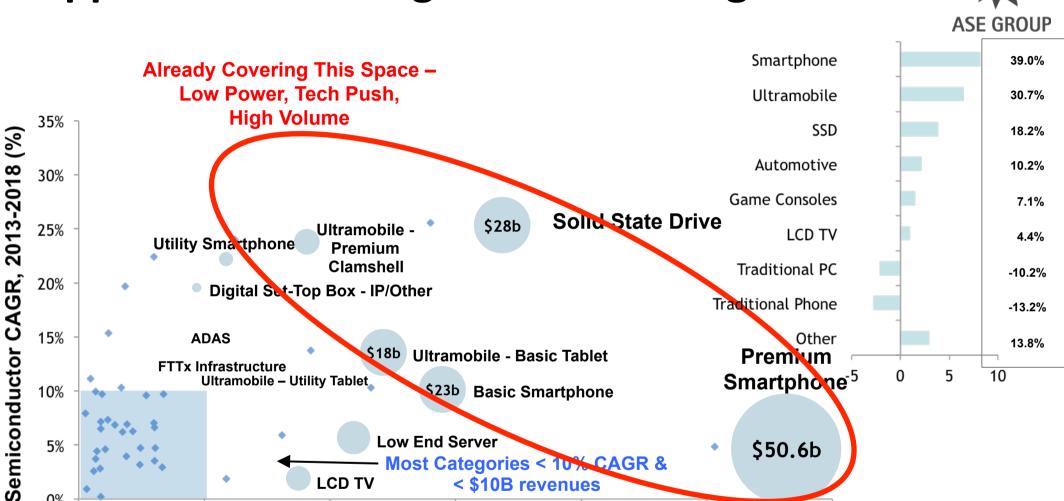
OSAT

SiP Manufacturing: OEM's Enabler





Applications Driving Growth Through 2018



< \$10B revenues

Source: Gartner, June 2014 "Semiconductor Forecast Database, Worldwide, 2Q14 Update" Note: Y axis cut off at 0% for clarity, so some major markets like Desktop PCs do not appear in the chart as they have negative CAGR

30

2018 Semiconductor Revenues (\$B)

LCD TV

10



0%

0

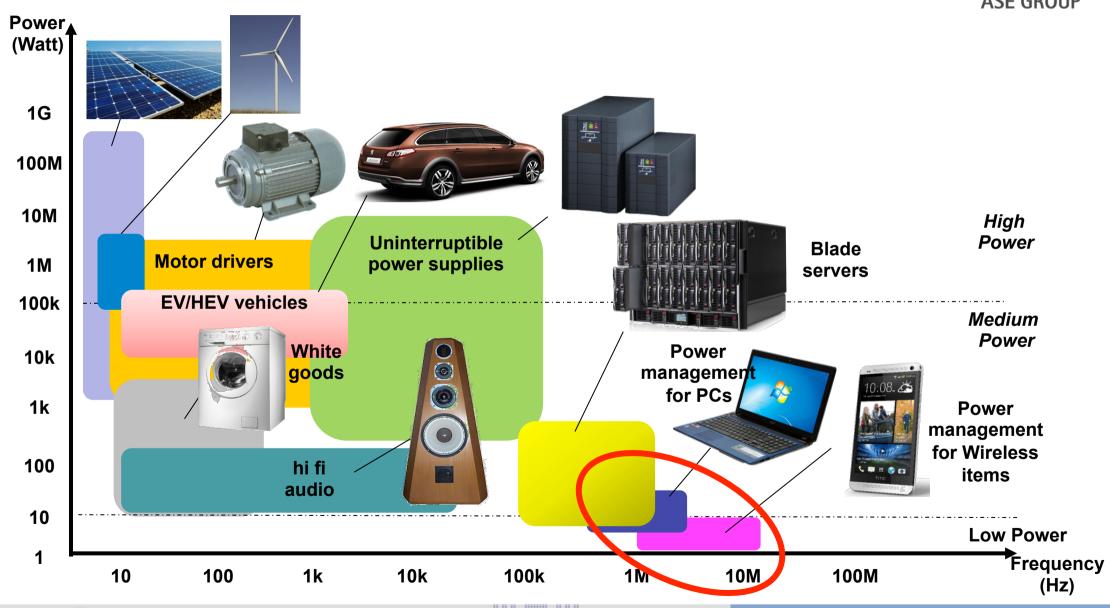


60

50

Areas of Growth Potential for SiP – Power Markets





Power Market Trends



- Power applications span a huge space with differing requirements with respect to performance, cost, and size.
- The low power application space is driving form factor reduction, functional integration etc.... in high volumes.
- Higher power densities, faster switching speeds, and higher thermal requirements are pushing packaging technologies such as embedded die package (SiP) and Power Stack.
- These new packaging technology alternatives drive the need for new enabling technologies.
 - Interconnects
 - Package Construction
 - Materials



- Limit performance losses
- Better thermal management
- Smaller form factor
- Enable heterogeneous integration





Power Packaging Focus Areas for Growth



Leveraging the need for SiP/SiM type packaging.....

- 2013 worldwide power semiconductor ~ \$15bn :
 - Discrete ~ \$11.5bn, module ~ \$4bn.
- Discrete market commoditized / limited growth, but module market is projected to grow at 11% CAGR (transportation, renewable energy, EV/HEV & industrial motor drivers)
- IGBT is the major power module device type with
 *\$3.3Bn. Highest volumes in the 400v 1300V space.
 - ◆ IGBT market split by package type: ~20% Discrete, 8% IPM, and 72% Modules





Power Packaging Focus Areas for Growth



Leveraging the need for SiP/SiM type packaging.....

	Discrete	Discrete power devices, usually packaged as traditional TO-220, TO-247 pkg	
	Modules	Modules contain single power circuity type such as MOSFET, IGBT module	ET CE
	Power Integrated Modules	Power modules contain multiple power circuitry in single housing. Mostly IGBT Based	ALL CO.
	Intelligent Power Modules	Power modules that combine power transistor with control and protection circuity in single housing. Mostly IGBT Based	
	Power Stacks	Multiple power modules mounted on heat sink with driver and protective sensors and external components such as capacitor banks and interface terminals	



FOCUS



Enablers for SiP in the Power Market



Many possible combinations based on diverse market space:

Business Model

- » Ownership and Support
- » Investment strategy across all areas below
- » Turnkey Levels and Scale

Technology

- » Knowledge Base
- » IP
- » Design and Analysis Capabilities

Collaboration/Partnering

- » Customers
- » Supply Chain/Competitors
- » Industry Consortia / Universities
- » Standards Organizations

Services Integration

» Vertical and Horizontal across Mfg, Bus, Tech, Support functions







Business Models & Competitive Landscape



- Vertical integration is prevalent for players in the power space.
- Discrete power semiconductor companies also expand their product portfolio to the module manufacturing
- There are also specialized power module makers
- The opportunity is to complement existing customers and non-vertically integrated players with technology and services that address power packaging trends while also enabling flex capacity to larger players.



	1 '				
	Die	Module	System		
Vertical Integration		Mitsubishi, Fuji, ABB, Hitachi, Toshiba			
Die + Module	Fairchild, IF	R, IFX, STM, Vishay			
Modules + System		Danfoss, Electoviprymitel			
Module Maker		Semikron, Powerex, IXYS, Vincotech			
Systerm Maker			Schneider, Yaskawa, Siemens, Alstom		
source: Yole, 2013					

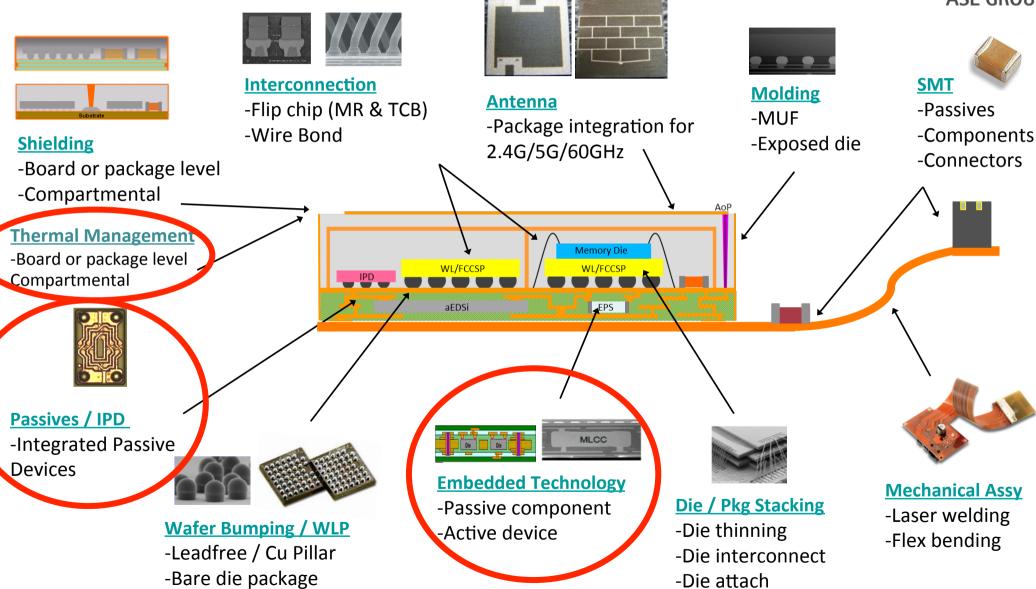






Enabling Technologies for SiP/SiM







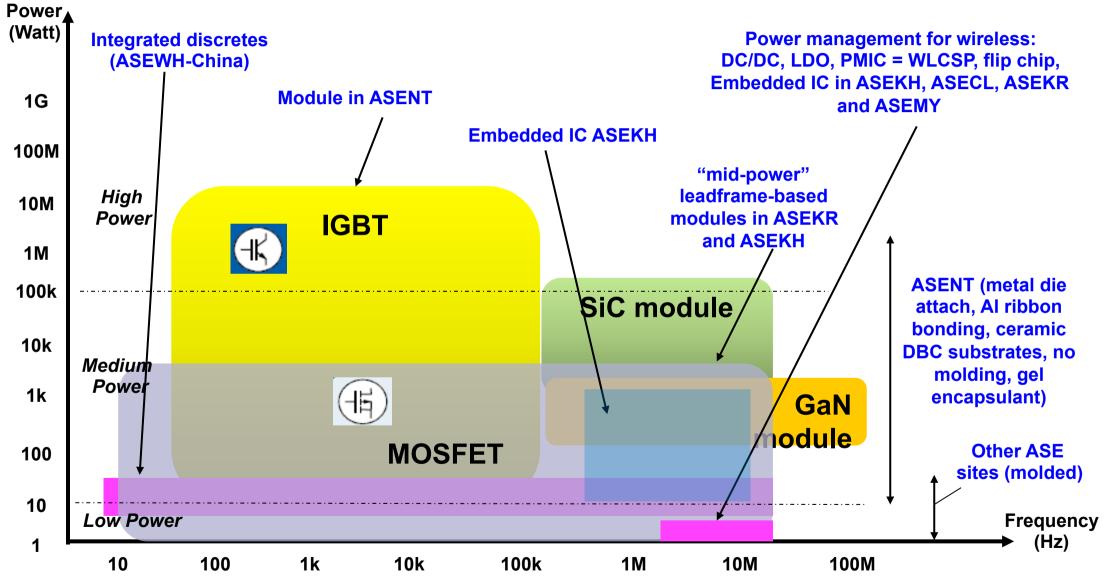




ASE Technology Capability Mapping

Coverage in the Power Space





Collaboration



Customer Road Map & Requirements Early Involvement

- -Identify Needs, Timing, and Potential Areas of Partnering
- Business Requirements
- Development activities
- Infrastructure Requirements
- Process/Equipment/Material Capabilities
- Qualification Requirements

Supply Chain

- Materials
- Equipment
- Piece Parts/BOM materials
- Assurance of Supply (Sourcing, Disaster Recovery, other risk mitigation strategies)







Collaboration



Others

Leverage involvement in Standards organizations, Consortia, University and 3rd
 Party driven efforts

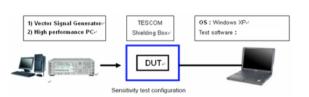
Packaging Challenges	Key Factors	Current Solution	Emerging	Potential Breakthru
	Resistivity	Al wire bonding	Al ribbon/ Cu wire bonding	Sintering Joint
Die Interconnect	Thermal Conductivity			
	Lifetime			
	Thermal cycling capability	Eutectic/Lead free Solder	Ag u-powder sintering	Nano powder sintering
Die attache	Themperature of operation			
	Manufacturability			
Substrate attach	Thermal performance	DBC + Substrate	DBC to heat sink only	Micro-channel cooling
Substrate attach	Size / Volume reduction			
source: Yole 2013				



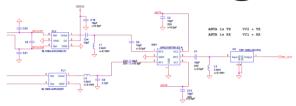


Collaboration: SiP/SiM Design Flow

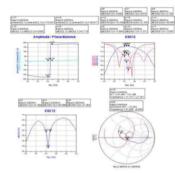




Fine tune for performance improvement & BOM reduction



Circuit Design

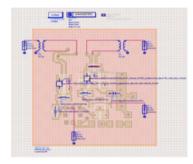


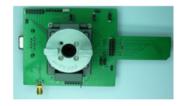
Circuit Optimization & BOM reduction



Performance
Tuning & FA

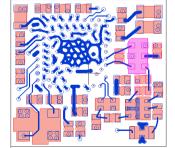
Component BOM Selection



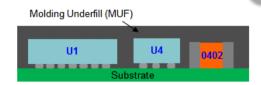


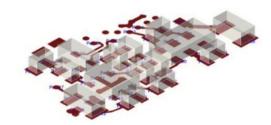
Assembly BOM Selection

Substrate Layout



High Density SMT



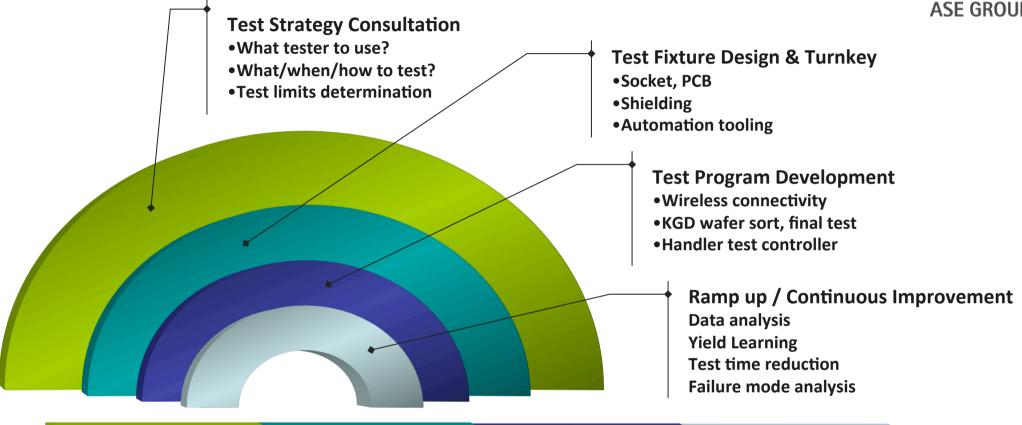






Collaboration: SiP/SiM Test Services





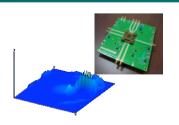
Test Strategy Consultation

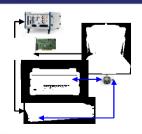
Test Fixture
Design & Turnkey

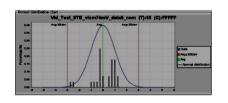
Test Program Development

Ramp up / Continuous Improvement













Leverage Enablers and Value Chain



Enable electronic systems developers to achieve higher levels of functional integration and miniaturization







Changing Industry Landscape



- •Value Chain Consolidation is changing the industry:
 - Innovation, investment approaches as well as supply chain models.
- Specialized solutions for varying market spaces are driving complexity in terms of the number of approaches and choices needed to get an appropriate solution that satisfies both business and technical drivers.
- Need for Collaboration in the form of standards, IP, and strategic partnerships (investment and sourcing) that are necessary for transitions to new markets.
- Opportunities in the space between traditional OSATs and EMS providers will allow for further growth through leveraging capabilities and knowledge from both ends. Having the right capabilities, scale, flexibility and financial wherewithal to make it happen will be key.







Thank You

www.aseglobal.com



